

**Crosby, Michael**

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**Subject:** Bechtel Call  
**Location:** Dial-in: 1-877-635-0568 / Code: 8437614000  
  
**Start:** Wed 8/19/2015 2:30 PM  
**End:** Wed 8/19/2015 3:30 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** Watson, Marty  
**Required Attendees:** Carter, Lonnie; Crosby, Michael; cmalbert@Bechtel.com; cwrau@bechtel.com

Instructions and Dial-in number:

- Dial the reservationless number 1-877-635-0568
- Enter Conference Code: 8437614000 followed by #

Press 1 to begin your conference. If you have any trouble connecting contact me by dialing 843-761-7024.

Thanks,

**Amy L. Hartley**  
 Executive Associate  
 Santee Cooper  
 One Riverwood Drive  
 Moncks Corner, SC 29461  
 (843) 761-7024  
[amy.hartley@santeecooper.com](mailto:amy.hartley@santeecooper.com)

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Craig & Carl,

Please call Amy Hartley at 843-761-7024 to initiate the call. Amy will handle making sure you are connected in with Lonnie and Michael.

Let me know if this time does not suit.

Thanks  
 Marty



**Crosby, Michael**

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**From:** Crosby, Michael  
**Sent:** Friday, August 14, 2015 11:24 AM  
**To:** Carter, Lonnie  
**Cc:** Hartley, Amy; Watson, Marty  
**Subject:** Bechtel

Lonnie,

I just got off the phone with Craig Albert & Carl Rau.

The intent of my call was to jump-start the Bechtel assessment of the project schedule ... so that we have good information as soon as possible to help inform us as we move forward with Roderick.

After the schedule discussion ... the call quickly turned to both (Albert & Rau) expressing strong opinions about SCANA's leadership (Marsh / Byrne / Archie) and their influence on Bechtel's ability to perform the assessment.

Craig & Carl would like to replay that discussion with just you (and me) early next week ... they want your help, opinion and advice on how to deal with Kevin on this.

I will get with Amy & Marty to set-up a call ... let me know if you have a preference on what day.

Don't hesitate to call me ... if you want to talk.

Thanks,

michael



ALBERT / TAN

AUG 15 2018  
10 AM

- SCE&G does not like too many cooks in the kitchen ... so just be aware of that ... our conversations are important / critical ... be probably should remain confidential ... to be most effective.
- Assessment needs to be a complete success
  - Identify issues ... provide solutions
  - But also ... win-over SCE&G
    - Byrne & Archie have not cozied-up to the concept of Bechtel follow-on work
      - I don't get why ... but at this point it is what it is
        - We have to overcome that
- Information ... the Jeff Archie / Dick Miller dynamic
  - Steve Byrne first told me about it
  - Jeff Archie has confirmed
  - It dates back I believe to the Unit 1 SG replacement ??
    - In Archie's mind ... Miller was a challenge
    - This view / image needs to be replaced with a top performance by Miller ... AND ... the entire BECHTEL TEAM
  - Archie ... INPO Assessments ... are what he is accustomed to and understands ... I'm not sure exactly what that means ... but I have tried to convince him of what an A&E assessment will look like
- **Schedule analysis** ... needs to be queued-up and reported-out to CEOs sooner than later ... will be critical to Owners dealing with WEC
- **CEO touch points ... please schedule the next one**
  - LNC / MRC ... to have our full support ... please continue to leverage me accordingly

BENJAMIN



- WMC – my boots on the ground ... feel free to have Dick reach out to Marion as needed ... he can rally troops and get things done ... but that needs to look like team effort with SCE&G

### ASSESSMENTS IN GENERAL

- INPD model

### BENJAMIN MISTRUST OF WEC.

- HE IS GOING TO WORK INADVERTENTLY.

### DISRUPTIVE EVENT

- RECHTEL INSERTS

MUST BE SCANA EMPLOYED

- BRYANNE } SUBMIT
- ANETTE } SUBMIT

BRYANNE

ANETTE

JONES

BENJAMIN

① WEEKLY CALL  
ALBERT MPT.

② DATA - PUSH - REVEAL VOIDS

③ VET KENN PLAN TO REPAIR  
BRIDGE / ACTION

④ CONSENT FROM  
BRYANNE  
ANETTE  
JONES  
BENJAMIN  
TO  
CREDITS  
REPAIR